

Issuer & Securities

Issuer/ Manager

VICOM LTD

Security

VICOM LTD. - SGXE86215543 - WJP

Announcement Details

Announcement Title

Annual General Meeting

Date & Time of Broadcast

27-Apr-2022 12:26:35

REPL::ANNUAL GENERAL MEETING::VOLUNTARY

Replacement

Announcement Reference

SG220329MEETPBMZ

Submitted By (Co./ Ind. Name)

Angeline Joyce Lee Siang Pohr

Designation

Company Secretary

Financial Year End

31/12/2021

Event Narrative

Narrative Type	Narrative Text
Additional Text	Notice of Annual General Meeting
Additional Text	(1) Results of the Forty-First Annual General Meeting held on 27 April 2022; (2) Chief Financial Officer's Presentation Slides at the Annual General Meeting; and (3) Media Release on the Retirement of Chairman

Event Dates

Meeting Date and Time

27/04/2022 10:00:00

Response Deadline Date

24/04/2022 10:00:00

Event Venue(s)

Place

Venue(s)	Venue details
Meeting Venue	Auditorium Singapore Chinese Cultural Centre 1 Straits Boulevard Singapore 018906

Attachments

[VICOM LTD - Notice of AGM - Business Times Notice Section.pdf](#)

[1a. VICOM - SGX Announcement - AGM Results.pdf](#)

[1b. VICOM- FY2021 AGM Slides.pdf](#)

[1c. VICOM - Media Release - Retirement of Chairman.pdf](#)

Total size =2176K MB

Related Announcements

Related Announcements

[29/03/2022 00:32:44](#)



VICOM LTD

(Incorporated in the Republic of Singapore)
(Co. Reg. No.: 198100320K)

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Forty-First Annual General Meeting (the “**AGM**”) of VICOM Ltd (the “**Company**”) will be held on Wednesday, 27 April 2022 at 10.00 a.m. via electronic means and at:

**AUDITORIUM
SINGAPORE CHINESE CULTURAL CENTRE
1 STRAITS BOULEVARD
SINGAPORE 018906**

The AGM is for the purpose of transacting the following businesses:

ORDINARY BUSINESS:

To consider and, if thought fit, to pass the following Resolutions:

- To receive and adopt the Directors’ Statement and Audited Financial Statements for the financial year ended 31 December 2021 together with the Auditors’ Report thereon. **(Resolution 1)**
- To declare a tax-exempt one-tier final dividend of 3.24 Singapore cents (S\$0.0324) per ordinary share in respect of the financial year ended 31 December 2021. **(Resolution 2)**
- To declare a tax-exempt one-tier special dividend of 2.00 Singapore cents (S\$0.0200) per ordinary share in respect of the financial year ended 31 December 2021. **(Resolution 3)**
- To approve the payment of Directors’ fees of \$508,502 for the financial year ended 31 December 2021. **(Resolution 4)**
- To re-elect Mr Yang Ban Seng, a Director retiring pursuant to Regulation 98(b) of the Company’s Constitution. **(Resolution 5)**
- [Please refer to Explanatory Note (a)]
To re-elect Professor Shim Phyu Wui, Victor, a Director retiring pursuant to Regulation 98(b) of the Company’s Constitution. **(Resolution 6)**
- [Please refer to Explanatory Note (b)]
To re-elect Ms June Seah Lee Kiang, a Director retiring pursuant to Regulation 98(b) of the Company’s Constitution. **(Resolution 7)**
- [Please refer to Explanatory Note (c)]
To re-elect Dr Tan Kim Siew, a Director retiring pursuant to Regulation 98(b) of the Company’s Constitution. **(Resolution 8)**
- [Please refer to Explanatory Note (d)]
To note the retirement of Mr Lim Jit Poh as a Director of the Company upon the conclusion of this AGM. **(Resolution 9)**
- [Please refer to Explanatory Note (e)]
To note the retirement of Mr Goh Yeow Tin as a Director of the Company upon the conclusion of this AGM. **(Resolution 9)**
- [Please refer to Explanatory Note (f)]
To re-appoint Messrs Deloitte & Touche LLP as the Auditors of the Company and to authorise the Directors to fix their remuneration. **(Resolution 9)**

NOTICE OF RECORD AND DIVIDEND PAYMENT DATES

NOTICE IS ALSO HEREBY GIVEN that the Share Transfer Books and Register of Members of the Company will be closed at 5.00 p.m. on Friday, 6 May 2022 for the purpose of determining Shareholders’ entitlements to the proposed tax-exempt one-tier final dividend of 3.24 Singapore cents (S\$0.0324) per ordinary share and a tax-exempt one-tier special dividend of 2.00 Singapore cents (S\$0.0200) per ordinary share for the financial year ended 31 December 2021 (the “**Proposed Final and Special Dividends**”).

Duly completed and stamped transfers received by the Company’s Share Registrar, B.A.C.S. Private Limited, at 77 Robinson Road, #06-03 Robinson 77, Singapore 068896, up to 5.00 p.m. on Friday, 6 May 2022 will be registered to determine Shareholders’ entitlements to the Proposed Final and Special Dividends. Shareholders (being depositors) whose securities accounts with The Central Depository (Pte) Limited are credited with ordinary shares in the capital of the Company as at 5.00 p.m. on Friday, 6 May 2022 will be entitled to such Proposed Final and Special Dividends.

The Proposed Final and Special Dividends, if approved by the Shareholders at the Forty-First AGM of the Company, will be paid on Wednesday, 25 May 2022.

BY ORDER OF THE BOARD

Angeline Joyce Lee Siang Pohr
Company Secretary
Singapore
29 March 2022

EXPLANATORY NOTES:

ORDINARY BUSINESS:

- Mr Yang Ban Seng⁽¹⁾ will, upon re-election as a Director of the Company, continue to serve as Deputy Chairman of the Board, and a member of the Technology Committee. Mr Yang will be appointed as a member of the Audit and Risk Committee and the Nominating and Remuneration Committee, and will cease to be a member of the Sustainability Committee. Mr Yang will be considered a Non-Independent Non-Executive Director of the Company, pursuant to Rule 704(8) of the Listing Manual of the SGX-ST.
- Professor Shim Phyu Wui, Victor⁽²⁾ will, upon re-election as a Director of the Company, continue to serve as a member of the Audit and Risk Committee and join the Sustainability Committee as a member. Professor Shim will also assume the role of Chairman of the Technology Committee, but will step down as the Chairman and a member of the Nominating and Remuneration Committee. If Dr Tan Kim Siew is re-elected as a Director of the Company, Professor Shim will cease to be the Lead Independent Director as Dr Tan Kim Siew will be appointed the Chairman of the Board and he is considered an Independent Non-Executive Director of the Company. Professor Shim will be considered an Independent Non-Executive Director of the Company, pursuant to Rule 704(8) of the Listing Manual of the SGX-ST.
- Ms June Seah Lee Kiang⁽³⁾ will, upon re-election as a Director of the Company, continue to serve as the Chairman of the Sustainability Committee and a member of the Audit and Risk Committee. Ms Seah will be considered an Independent Non-Executive Director of the Company, pursuant to Rule 704(8) of the Listing Manual of the SGX-ST.
- Dr Tan Kim Siew⁽⁴⁾ will, upon re-election as a Director of the Company, be appointed as the Chairman of the Board and the Nominating and Remuneration Committee (of which he is currently a member). He will step down as the Chairman of the Technology Committee, but remain as a member of the Technology Committee and the Sustainability Committee. Dr Tan will be considered an Independent Non-Executive Director of the Company.
- Mr Lim Jit Poh will, upon his retirement as a Director of the Company, cease to be Chairman of the Board and a member of the Nominating and Remuneration Committee and the Sustainability Committee. Mr Lim will be accorded the title of Chairman Emeritus and be appointed Senior Advisor to the Board and Management.
- Mr Goh Yeow Tin will, upon his retirement as a Director of the Company, cease to be a member of the Nominating and Remuneration Committee, the Sustainability Committee and the Technology Committee.

⁽¹⁾ Detailed information on the Directors who are proposed to be re-elected can be found under the sections entitled “**Board of Directors**”, “**Directors’ Particulars**” and “**Additional Information on Directors Seeking Re-election**” in the FY2021 Annual Report of the Company.

NOTES:

- A proxy need not be a member of the Company. The Chairman of the Meeting, as proxy, need not be a member of the Company.
- Where a member appoints two (2) proxies, he/she should specify the proportion of his/her shareholding to be represented by each proxy, failing which the nomination shall be deemed to be alternative.
- A member who is a relevant intermediary entitled to attend the meeting and vote is entitled to appoint more than two (2) proxies to attend and vote instead of the member, but each proxy must be appointed to exercise the rights attached to a different share or shares held by each member. Where such member appoints more than two (2) proxies, the appointments shall be invalid unless the member specifies the number of shares in relation to which each proxy has been appointed.
“Relevant intermediary” means:
 - a banking corporation licensed under the Banking Act 1970 of Singapore, or a wholly-owned subsidiary of such a banking corporation, whose business includes the provision of nominee services and who holds shares in that capacity;
 - a person holding a capital markets services licence to provide custodial services for securities under the Securities and Futures Act 2001 of Singapore, and who holds shares in that capacity; or
 - the Central Provident Fund Board (“**CPF Board**”) established by the Central Provident Fund Act 1953 of Singapore, in respect of shares purchased under the subsidiary legislation made under that Act providing for the making of investments from the contributions and interest standing to the credit of members of the Central Provident Fund, if the CPF Board holds those shares in the capacity of an intermediary pursuant to or in accordance with that subsidiary legislation.
- Investors holding shares under the Central Provident Fund Investment Schemes (“**CPF Investors**”) and/or Supplementary Retirement Scheme (“**SRS Investors**”) who wish to vote at the AGM should approach their respective agent banks to submit their votes at least seven (7) working days before the date of the AGM (i.e. by 10.00 a.m. on Friday, 15 April 2022). CPF/SRS Investors should contact their respective agent banks for any queries they may have with regard to the appointment of proxy for the AGM.
- The instrument appointing a proxy, together with the power of attorney or other authority under which it is signed (if applicable) or a duly certified copy thereof, must be submitted in the following manner:
 - If submitted by post, be deposited at the Company’s registered office at 205 Braddell Road, Singapore 579701; or
 - If submitted by electronic mail, be sent to agm2022@vicom.com.sg; or
 - If submitted electronically, be lodged at the Company’s AGM pre-registration website, www.conveneagm.sg/VICOM_AGM2022, in each case, by 10.00 a.m. on Sunday, 24 April 2022, being not less than seventy-two (72) hours before the time appointed for the holding of the AGM.
- In the case of shares entered in the Depository Register, the Company may reject any instrument appointing proxy lodged if the member, being the appointor, is not shown to have shares entered against his/her name in the Depository Register as at seventy-two (72) hours before the time appointed for holding the AGM (i.e. by 10.00 a.m. on Sunday, 24 April 2022), as certified by The Central Depository (Pte) Limited to the Company.
- A corporation which is a member of the Company may authorise by resolutions of its directors or other governing body, such person as it thinks fit to act as its representative at the meeting.
- The instrument appointing a proxy must be signed by the appointor or his/her attorney duly authorised in writing. Where the instrument appointing a proxy is executed by a corporation, it shall be executed either under its common seal or under the hand of any officer or attorney duly authorised. The power of attorney or other authority, if any, under which the instrument of proxy is signed on behalf of the member or duly certified copy of that power of attorney or other authority (failing previous registration with the Company) shall be attached to the instrument of proxy, failing which the instrument may be treated as invalid.

IMPORTANT INFORMATION

The AGM is being convened and will be held physically pursuant to the COVID-19 (Temporary Measures) (Control Order) Regulations 2020 (“**Physical Meeting**”) and by electronic means pursuant to the COVID-19 (Temporary Measures) (Alternative Arrangements for Meetings for Companies, Variable Capital Companies, Business Trusts, Unit Trusts and Debenture Holders) Order 2020 (“**Virtual Meeting**”).

Shareholders of the Company (“**Shareholders**”) shall take note of the following arrangements for the conduct of the AGM on Wednesday, 27 April 2022 at 10.00 a.m.:

1. Attendance

Due to the current COVID-19 situation, the Company will restrict the number of attendees at the Physical Meeting to 100 persons or such other number as the Directors may determine in compliance with the prevailing Ministry of Health (“**MOH**”) advisory.

The pre-registration procedures are set out below:

Virtual Meeting

Proceedings of the AGM will be broadcasted through live audio visual and audio-only feeds (“**Live Webcast**”).

All Shareholders who wish to follow the proceedings of the AGM must pre-register online at the URL: www.conveneagm.sg/VICOM_AGM2022 for verification purposes by 10.00 a.m. on Sunday, 24 April 2022.

Shareholders who are appointing proxy(ies) (“**Proxy(ies)**”) to attend the Virtual Meeting should inform his/her Proxy(ies) to pre-register at the URL: www.conveneagm.sg/VICOM_AGM2022 not less than seventy-two (72) hours before the time appointed for the holding of the AGM (i.e. by 10.00 a.m. on Sunday, 24 April 2022), failing which the appointment shall be invalid.

Following verification, the Company will provide verified Shareholders and Proxy(ies) with a confirmation email by Monday, 25 April 2022 (“**Confirmation Email for Virtual Meeting**”) via the email address provided during the pre-registration or as indicated in the Proxy Form to access the Live Webcast to watch the live feed of the AGM proceedings via the log-in credentials created during the pre-registration or log-in with their SingPass account. Please use the registered identification credentials to access the Live Webcast. Shareholders must not forward the above-mentioned link to other persons who are not Shareholders and who are not entitled to attend the AGM. This is also to avoid any technical disruptions or overload to the Live Webcast.

Shareholders who have registered by 10.00 a.m. on Sunday, 24 April 2022 but have not received the Confirmation Email for Virtual Meeting by Monday, 25 April 2022, please email to ir@vicom.com.sg.

If you have any queries on the Live Webcast, please email to ir@vicom.com.sg or support@conveneagm.com or call the telephone number +65 6856 7330.

2. Submission of Questions

(a) Submission of questions in advance of the AGM:

Shareholders can submit questions in advance relating to the businesses of the AGM either via:

- electronic mail, to ir@vicom.com.sg; or
- the Company’s AGM pre-registration website, www.conveneagm.sg/VICOM_AGM2022.

All questions must be submitted by 10.00 a.m. on Sunday, 24 April 2022, being not less than seventy-two (72) hours before the time appointed for the holding of the AGM.

The Company will endeavour to respond to substantial and relevant questions received from the Shareholders and Proxy(ies) during the AGM.

(b) Submission of questions during the AGM:

Virtual Meeting

Shareholders and Proxy(ies) who have pre-registered and been verified to attend the AGM proceedings via the Live Webcast will be able to ask questions relating to the agenda of the AGM during the AGM by:

- Submitting text-based questions via the Live Webcast by clicking the “Ask a Question” feature and then clicking “Type Your Question” to input their queries in the questions text box.
- Clicking the “Ask a Question” feature and then clicking the “Queue for Video Call” via the Live Webcast. The relevant Shareholder or Proxy will be informed once it is appropriate for him/her to speak and can thereafter raise his/her question via audio-visual means during the AGM within a certain prescribed time limit.

(c) Where there are substantially similar questions for the Virtual Meeting and Physical Meeting, the Company will consolidate such questions. As a result, the questions received may not be addressed individually.

3. Voting

Live voting will be conducted during the AGM for Shareholders and Proxy(ies) attending the Physical Meeting or Virtual Meeting. It is important for Shareholders and Proxy(ies) to bring their own web-browser enabled devices for voting at the Physical Meeting or have their own web-browser enabled devices ready for voting during the Virtual Meeting.

Shareholders and Proxy(ies) will be required to log-in via the email address provided during the pre-registration or as indicated in the Proxy Form.

The Proxy Form for the AGM may be accessed at the Company’s website at www.vicom.com.sg/agm2022proxyform, or on SGXNET. The electronic proxy form is also available on the Company’s AGM pre-registration site, www.conveneagm.sg/VICOM_AGM2022.

(a) Live Voting

Shareholders and Proxy(ies) may cast their votes in real time for each resolution to be tabled during the AGM via the log-in credentials created during the pre-registration or via their SingPass accounts. Shareholders and Proxy(ies) will have the opportunity to cast their votes via the live voting feature. Shareholders and Proxy(ies) must bring a web-browser enabled device in order to cast their votes. CPF/SRS Investors who have used their CPF/SRS monies to buy the Company’s shares should instead approach their respective relevant intermediary as soon as possible to specify voting instructions.

(b) Voting via appointing the Chairman of the Meeting as proxy:

As an alternative to the above, Shareholders may also vote at the AGM by appointing the Chairman of the Meeting as proxy to vote on their behalf. Duly completed Proxy Forms must be:

- deposited at the Company’s registered office at 205 Braddell Road, Singapore 579701; or
- sent via electronic mail to agm2022@vicom.com.sg; or
- lodged at the Company’s AGM pre-registration website, www.conveneagm.sg/VICOM_AGM2022, and submitted by 10.00 a.m. on Sunday, 24 April 2022, being not less than seventy-two (72) hours before the time appointed for the holding of the AGM.

(c) CPF/SRS Investors:

CPF/SRS Investors who have used their CPF/SRS monies to buy the Company’s shares should not make use of the Proxy Form and should instead approach their respective intermediary as soon as possible to specify voting instructions. CPF/SRS Investors who wish to vote should approach their respective CPF Agent Bank/SRS Operator at least seven (7) working days before the AGM (i.e. by 10.00 a.m. on Friday, 15 April 2022), to ensure that their votes are submitted.

4. Access to documents or information relating to the AGM

The Annual Report for the financial year ended 31 December 2021 has been uploaded on SGXNET on 29 March 2022 and may be accessed via SGXNET and also the Company’s website at www.vicom.com.sg.

5. Precautionary measures to minimise the risk of COVID-19

The following steps will be taken for Shareholders and others attending the AGM to help to minimise the risk of community spread of the virus:

- All attendees of the Physical Meeting will be required to check-in using SafeEntry before entering the AGM venue for the Physical Meeting.
- All attendees will be subject to Vaccination-Differentiated Safe Management Measures (VDS), i.e. every attendee must be fully vaccinated, recovered from COVID-19 within the past 180 days, or medically ineligible for vaccines under the National Vaccination Programme.
- All attendees of the Physical Meeting will be required to wear face masks at the AGM venue at all times.
- All attendees must comply with the prevailing guidelines on safe distancing.
- Shareholders and Proxy(ies) who received the Confirmation Email for Physical Meeting but are feeling unwell on the date of the AGM are advised not to attend the Physical Meeting.
- Shareholders and Proxy(ies) who received the Confirmation Email for Physical Meeting are advised to arrive at the Physical Meeting earlier, as the measures mentioned above may cause delay in the registration process.

The Company seeks the understanding and co-operation of all members, Shareholders and Proxy(ies) to safeguard public health and safety and minimise the risk of community spread of COVID-19.

6. Filming and Photography

When a Shareholder or Proxy attends, speaks and votes at the AGM via electronic means or physically, he/she consents to his/her video and/or photographs being taken for the purpose of publication on the Company’s website and publicity materials without further notification.

FURTHER UPDATES

Shareholders should note that the manner of conducting the AGM may be subject to further changes based on the evolving COVID-19 situation, any legislative amendments and any directives or guidelines from government agencies or regulatory authorities. Any changes to the manner of conducting the AGM will be announced by the Company on SGXNet. Shareholders are advised to check SGXNet and the Company’s website regularly for any further updates.

PERSONAL DATA PRIVACY:

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member’s personal data by the Company (or its agents) for the purpose of the processing and administration by the Company (or its agents) of proxies and representatives appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof), and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the “**Purposes**”), (ii) warrants that where the member discloses the personal data of the member’s proxy(ies) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any actions, proceedings, penalties, liabilities, claims, demands, costs, expenses, losses and damages suffered or incurred by the Company as a result of the member’s breach of warranty.



VICOM LTD
 (Company Registration Number: 198100320K)
 (Incorporated in the Republic of Singapore)

RESULTS OF THE FORTY-FIRST ANNUAL GENERAL MEETING HELD ON 27 APRIL 2022

VICOM Ltd (the “**Company**”) is pleased to announce that, pursuant to Rule 704(16) of the Listing Manual of the Singapore Exchange Securities Trading Limited (“**SGX-ST**”), on a poll vote, all resolutions as set out in the Notice of Annual General Meeting (“**AGM**”) dated 29 March 2022 have been duly approved and passed by the Shareholders at the Forty-First AGM of the Company held on 27 April 2022.

The results of the poll on each of the resolutions put to the vote at the AGM are set out below:

Resolution number and details	Total number of shares represented by votes for and against the relevant resolution	For		Against	
		Number of Shares	%	Number of Shares	%
Ordinary Business					
Resolution 1 Adoption of Directors’ Statement and Audited Financial Statements for the financial year ended 31 December 2021	245,986,900	245,962,900	99.99	24,000	0.01
Resolution 2 Declaration of Final Dividend for the financial year ended 31 December 2021	245,993,700	245,972,700	99.99	21,000	0.01
Resolution 3 Declaration of Special Dividend for the financial year ended 31 December 2021	245,993,700	245,972,700	99.99	21,000	0.01
Resolution 4 Approval of Directors’ Fees amounting to S\$508,502 for financial year ended 31 December 2021	245,934,100	245,806,600	99.95	127,500	0.05

Resolution number and details	Total number of shares represented by votes for and against the relevant resolution	For		Against	
		Number of Shares	%	Number of Shares	%
Ordinary Business					
Resolution 5 Re-election of Mr Yang Ban Seng as a Director	245,937,300	245,425,800	99.79	511,500	0.21
Resolution 6 Re-election of Professor Shim Phiau Wui, Victor as a Director	245,938,900	245,434,500	99.79	504,400	0.21
Resolution 7 Re-election of Ms June Seah Lee Kiang as a Director	245,938,900	245,416,500	99.79	522,400	0.21
Resolution 8 Re-election of Dr Tan Kim Siew as a Director	245,417,800	245,393,400	99.99	24,400	0.01
Resolution 9 Re-appointment of Messrs Deloitte & Touche LLP as Auditors and authorising the Directors to fix their remuneration	245,984,900	245,476,900	99.79	508,000	0.21

DETAILS OF SHAREHOLDERS WHO ABSTAINED FROM VOTING ON CERTAIN RESOLUTIONS ARE SET OUT BELOW:

- (i) All the Non-Executive Directors of the Company, who are also Shareholders and collectively hold 760,000 shares, abstained from voting on Resolution 4 in respect of the payment of Directors' Fees to the Non-Executive Directors for the financial year ended 31 December 2021.
- (ii) None of the Directors who sought re-election as Directors of the Company pursuant to Resolutions 5 to 8 hold the Company's shares as at the date of this AGM.

SCRUTINEERS

Messrs Deloitte & Touche LLP and Mr Chong Yew Fui, Adrian (ComfortDelGro's Group Chief Internal Audit Officer) were appointed as joint scrutineers for Resolutions 1 to 8, while Mr Chong was appointed as sole scrutineer for Resolution 9.

RE-APPOINTMENT OF DIRECTORS TO THE AUDIT AND RISK COMMITTEE

Mr Yang Ban Seng, who was re-elected as a Director of the Company at the AGM, will be appointed as a member of the Audit and Risk Committee. The Board considers Mr Yang as a Non-Independent Director of the Company, pursuant to Rule 704(8) of the Listing Manual of the SGX-ST.

Professor Shim Phiau Wui, Victor and Ms June Seah Lee Kiang, who were re-elected as Directors of the Company at the AGM, will continue to serve as members of the Audit and Risk Committee. The Board considers Professor Shim and Ms Seah as Independent Directors of the Company, pursuant to Rule 704(8) of the Listing Manual of the SGX-ST.

An announcement in relation to the changes in the composition of the Board and Board Committees will be released separately.

CHIEF FINANCIAL OFFICER'S PRESENTATION SLIDES AT THE AGM

A copy of the slides presented by the Company's Chief Financial Officer, Ms Lee Peck Kim, Mary, at the AGM is enclosed for shareholders' reference.

BY ORDER OF THE BOARD VICOM LTD

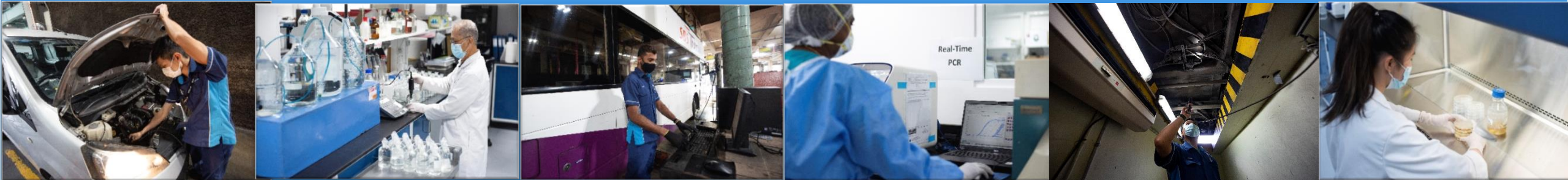
Angeline Joyce Lee Siang Pohr
Company Secretary

27 April 2022



Financial Results 2021 Presentation

27 April 2022



Disclaimer

This presentation is for information only and does not constitute an invitation or offer to acquire, purchase or subscribe for shares ("Shares") in VICOM Ltd (the "Company"). The value of shares and the income derived from them may fall as well as rise. Shares are not obligations of, deposits in, or guaranteed by, the Company or any of its affiliates. An investment in Shares is subject to investment risks, including the possible loss of the principal amount invested. The past performance of the Company is not necessarily indicative of its future performance.

This presentation may also contain forward looking statements that involve risks and uncertainties. Actual future performance, outcomes and results may differ materially from those expressed in forward looking statements as a result of a number of risks, uncertainties and assumptions. You are cautioned not to place undue reliance on these forward looking statements, which are based on current view of management on future events.

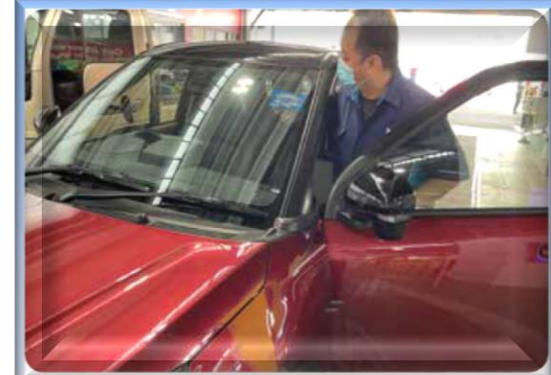
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If you have any doubt about the foregoing or any content of this document, you should obtain independent professional advice.

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- Review of FY 2021 Financial Results
- FY 2021 Dividend Payout and Shareholder Return



REVIEW OF FY 2021 FINANCIAL RESULTS



Income Statement – 2021

	2021	2020	Fav/(Adv)	
	\$'m	\$'m	\$'m	%
Revenue	100.9	86.4	14.5	16.7
Operating Costs	(69.9)	(57.1)	(12.8)	(22.4)
Operating Profit	31.0	29.3	1.7	5.6
Profit After Tax	25.2	25.0	0.2	1.0
Profit after Tax and Minority Interest (PATMI)	24.8	24.5	0.3	1.2
EBITDA	38.2	36.7	1.5	4.1
Operating Profit before COVID-19 Government Reliefs	29.2	21.6	7.6	35.0
COVID-19 Government Reliefs	1.8	7.7	(5.9)	(76.6)
Operating Profit after COVID-19 Government Reliefs	31.0	29.3	1.7	5.6

Balance Sheet

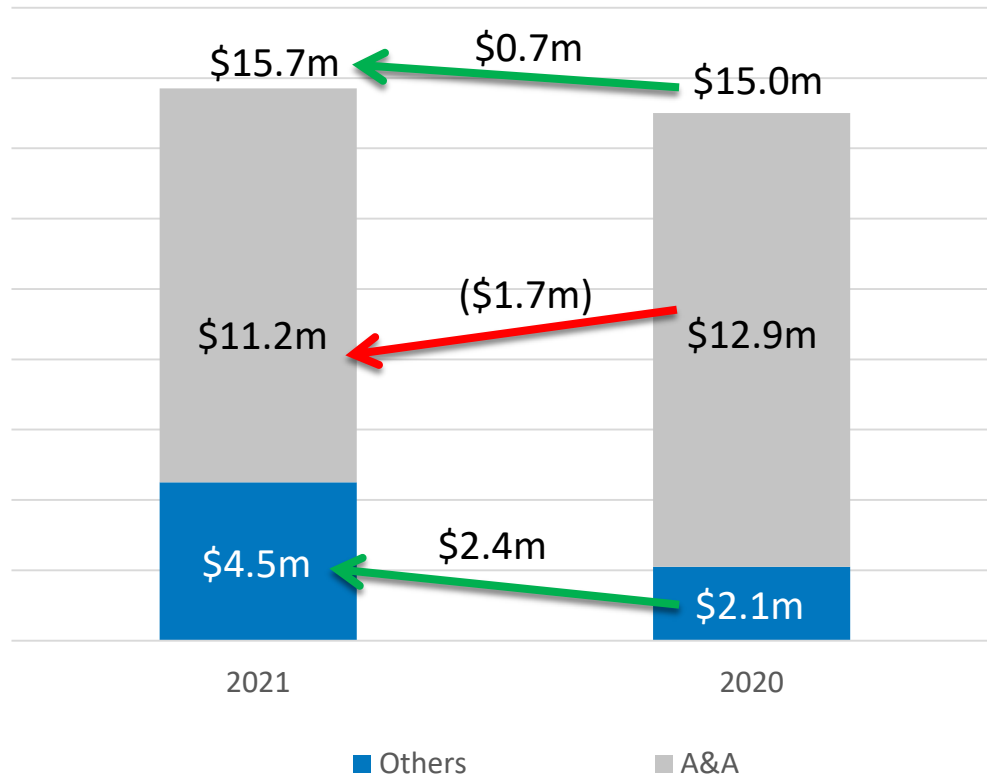
	2021	2020	Inc/(Dec)	
	\$'m	\$'m	\$'m	%
Cash & Cash Equivalents	75.4	93.2	(17.8)	(19.1)
Other Current Assets	12.3	12.3	-	-
Non-Current Assets	112.1	102.4	9.7	9.5
Total Assets	199.8	207.9	(8.1)	(3.9)
Current Liabilities	39.1	39.2	(0.1)	(0.3)
Non-Current Liabilities	32.5	33.2	(0.7)	(2.1)
Total Liabilities	71.6	72.4	(0.8)	(1.1)
Total Equity	128.2	135.5	(7.3)	(5.4)

- Balance sheet remains strong with healthy cash & cash equivalent of \$75.4m.
- Non-current assets increased by \$9.7m mainly from progress payments for A&A at the new premises in Bukit Batok
- Total Equity at \$128.2m decreased by \$7.3m mainly from dividend payments of \$33.5m offset by profits of \$26.2m generated from operations and fair value adjustment of financial assets.

Cashflow

	2021	2020
	\$'m	\$'m
Cash from Operating Activities	29.7	36.7
Utilisation of Cash:		
Dividends to Shareholders and non-controlling interests	(33.5)	(21.7)
CAPEX	(12.3)	(15.0)
Payments under lease liability	(1.1)	(1.4)
Purchase of unquoted equity instruments held at Fair Value through Other Comprehensive Income	(0.9)	-
Total Utilisation of Cash	(47.8)	(38.1)
Interest Received	0.3	1.7
Net Cash (Outflow) / Inflow	(17.8)	0.3

CAPEX 2021 vs 2020



- CAPEX ↑ \$0.7m
- Increase in CAPEX for equipment and others of \$2.4m offset by the decrease of \$1.7m in progress payments for the A&A project at the new premises in Bukit Batok that was completed in 2021.



Financial Summary

Financial Performance

- Group PATMI at \$24.8m increased by \$0.3m or 1.2% against 2020.
- Government Reliefs fell by \$5.9m to \$1.8m compared to \$7.7m in 2020.
- Excluding the Government reliefs, Group operating profit at \$29.2m increased by \$7.6m or 35.0% against 2020.

Financial Position

- Strong and resilient balance sheet.
- Cash balance of \$75.4m to support business growth and opportunities.

Cash Flow

- Net cash outflow of 17.8m mainly due to higher dividend payment during the year.

FY 2021 DIVIDEND PAYOUT AND SHAREHOLDER RETURN



Financial Year 2021 Dividend Payout

	2021	2020	Inc/(Dec)	
	cents	cents	cents	%
Earnings Per Share (EPS)	6.99	6.91	0.08	1.2
Interim Dividend	3.04	-	3.04	N.M.
Final Dividend	3.24	6.22	(2.98)	(47.9)
	Payout Ratio: 90%	6.28	6.22	1.0
Special Dividend	2.00	-	2.00	N.M.
Total	8.28	6.22	2.06	33.1
Dividend Payout Ratio	118.0%	90.0%		
Dividend Yield	4.1% ^(a)	2.9% ^(b)		

a) VICOM share price of \$2.04 as at 31 December 2021

b) VICOM share price of \$2.16 as at 31 December 2020

N.M. Not Meaningful





Thank you



CHAIRMAN LIM JIT POH RETIRES AFTER 40 YEARS

27 April 2022 – Mr Lim Jit Poh is retiring as Chairman of VICOM Ltd after 40 years at its helm.

Speaking at his last Annual General Meeting today, Mr Lim, who is the Group's Founding Chairman, said: "I am supposed to retire next year under the practice of rotational director retirement rules. However, I have decided to step down a year earlier. This is a logical follow up to my retirement at SBS Transit last year. Accordingly, I shall not put myself up for re-election at the 2023 ComfortDelGro AGM next year. This has been my plan."

VICOM, he said, has a "special place" in his heart, having spent 40 years with the company that started out as a vehicle inspection centre with just two inspection lanes. "Today, we are Singapore's largest vehicle inspection company with 35 inspection lanes across seven centres islandwide and a headcount that's 850 strong. Significantly, we have expanded beyond just vehicle inspection and now provide a broad range of non-vehicle testing services serving the construction, marine & offshore, oil & gas, aerospace, electronics, food, water and biochemical industries. Having seen it grow through the decades, I believe the time is right for me to hand over the reins to a new Chairman who will lead the Group through its next phase of growth," he said.

With Mr Lim's retirement, VICOM Director, Dr Tan Kim Siew, will take over as Chairman with effect from today. Dr Tan, who joined the Board in May 2018, is also Chairman of the Nominating and Remuneration Committee. He is also an Independent Non-Executive Director of SBS Transit Ltd.

Dr Tan is presently a Senior Consultant in the Ministry of Finance and Chairman of the Governing Board for the Mechanobiology Institute, National University of Singapore. From 2012 to 2014, Dr Tan served as Commissioner of Inland Revenue. Prior to this appointment, Dr Tan was the Permanent Secretary (Defence Development) of the Ministry of Defence from 2003 to 2012. He had also held other appointments in the public service, including CEO of the Urban Redevelopment Authority, Deputy Secretary in the Ministry of Finance and in the Ministry of National Development, Chairman of the Defence Science and Technology Agency, and Chairman of the DSO National Laboratories. Dr Tan holds a Bachelor of Arts (Honours) (Engineering Tripos) with Distinction in Electronics Engineering and Doctor of Philosophy.

Following the AGM, Mr Lim, who has been given the title of Emeritus Chairman, will remain as Senior Advisor of VICOM to provide continuity to the Group as it navigates a changing environment in a tightly regulated industry.

Besides Mr Lim, Mr Goh Yeow Tin also retired at the Annual General Meeting today due to other commitments.

VICOM, which is 67-per-cent-owned by ComfortDelGro Corporation Limited, embarked on a Board renewal exercise in 2018. Age, gender and skills diversity formed the basis on which it was formed. As such, the eight-member¹ Board is well represented in the tripartite areas of government, labour and business, and has a good mix of skill-sets in technology, finance, engineering as well as food testing.

VICOM's commitment to strong corporate governance has not gone unnoticed. In the annual "Singapore Governance and Transparency Index (SGTI) 2021, VICOM scored 103, performing significantly better than the average score of 68.7. It was ranked 21st

¹ Composition as at 27 April following the conclusion of the AGM

out of the 519 listed companies surveyed. It also bagged the runner-up award at the annual Securities Investors Association Singapore (SIAS) Investor's Choice Awards - winning in the Shareholder Communication Excellence Award (SCEA) 2021, Mid Cap category.

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